September 18

DRAFT University Planning and Budget Committee
minutes, meeting of September 18, 2014, 2 PM, Copernicus 204

(note: UPBC membership changed prior to this meeting. The corrected roll is copied here.)

<table>
<thead>
<tr>
<th>UPBC Membership as of 9/17/14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elected AAUP Faculty:</td>
</tr>
<tr>
<td>✓ Alicia Bray (Biology)</td>
</tr>
<tr>
<td>✓ Patrick Foster (Technology &amp; Engin. Ed.)</td>
</tr>
<tr>
<td>✓ Julia Kara-Soteriou (Reading and L.A.)</td>
</tr>
<tr>
<td>✓ Rae Schipke (English)</td>
</tr>
<tr>
<td>✓ Kathy Martin-Troy (Biomolecular Sciences)</td>
</tr>
<tr>
<td>Appointed by the President:</td>
</tr>
<tr>
<td>✓ Matthew Bielawa (Registrar)</td>
</tr>
<tr>
<td>✓ Carlos Liard-Muriente (Economics)</td>
</tr>
<tr>
<td>Ex Officio:</td>
</tr>
<tr>
<td>✓ Faris Mathas: Dean</td>
</tr>
<tr>
<td>✓ Carl Lovitt: VP Academic Affairs</td>
</tr>
<tr>
<td>✓ Laura Tordenti: VP Student Affairs</td>
</tr>
<tr>
<td>✓ Chris Galligan: VP Inst’l Advancement</td>
</tr>
<tr>
<td>✓ Charlene Casamento: CFO</td>
</tr>
<tr>
<td>✓ Yvonne Kirby: Dir, Inst’l Resch &amp; Assessm.</td>
</tr>
</tbody>
</table>

{there are also four vacancies: 3 students, 1 part-time faculty}

1. Announcements:
   Martin-Troy (chair):
   - Due to term limits, Thom Delventhal was replaced by Julia Kara-Soteriou prior to this meeting.
     - Welcome to Dr. Kara-Soteriou.
   - As Delventhal had been this committee’s secretary, a replacement is needed.
     - Martin-Troy nominates Foster. Unanimous approval.
   - Next meeting will be 2 PM, October 2, in the Student Center Philbrick Room.
     - President Miller to attend. He has requested a discussion, not a lecture.
     - Martin-Troy: we need to decide what to do at this meeting.
     - Oliva (vice chair): perhaps we should also eventually meet with all division heads

2. Reports:
   Kirby, Bielawa: 270 undergrads and 35 grads removed from the full-time rolls this week.
   - Casamento: do we reach out to find out why they’re no longer full-time?
   - Bielawa: yes, and the reasons are consistent
   - Casamento, Kirby: these numbers also affect funding.
   - Lovitt: these numbers are good.
   - Bielawa: they’re better than average.

Lovitt: No genuinely new items.
   - Still working on making CCSU a five-day campus
     - This term 17% of SEST classes meet on Friday; next term, 13% will do so in SEPS.
     - {Further discussion re: why students don’t return after first year}
     - There are 763 courses meeting on Friday of about 6600 total.
   - Metamajors concept being worked on as well. This is an alternative, for students without majors, to assigning them to “undecided (school).”
     - {Responding to question} Liberal Studies major “still on the table.” ECSU now has one.
   - Liard-Muriente: will administration green-light low-enrolled Friday classes?
     - Lovitt: the answer is to remove the option students have to not attend Friday classes.
     - Liard-Muriente: how do metamajors fit within the new general education framework?
     - Lovitt: Although that’s not 100% clear at present, we should nonetheless proceed.
     - {Bray initiates discussion of revised foreign-language requirement}
o Lovitt: administration has been consistent that it will not support a revised general education plan which isn’t cost-neutral, and the budgetary impact of this requirement hasn’t been sufficiently investigated. Perhaps UPBC should weigh in on this issue.
  o Martin-Troy: this committee could make a (budgetary, not curricular) recommendation.
  o (Casamento explains how changes in SAT expectations have affected the budget)
  o Casamento: compared to other institutions we are doing well in this regard.

• Martin-Troy → Lovitt: FYE is a graduation requirement but is not being enforced as such. Word on the street is that the administration doesn’t support FYE.
  o Lovitt: retention dropped after we implemented FYE.
  o (further discussion. FYE, CACE, and block-scheduling were all rolled out in the same time period; What percentage of students take FYE?)

Casamento:
  • Regarding Friday courses in upcoming terms:
    o New residence hall adds 400 beds to campus (although other dormitories will be successively taken off-line at first)
    o Three- or 4-day schedule makes it easier for students not to stay over the weekends
    o Money generated by students staying on the weekends is used across campus
  • New food contract is coming up, as is new dining facility—and associated costs.
    o There is a mid-October deadline for bids for the food contract. We are currently working with bidders, answering their questions.
  • One of the most important reasons for Friday classes is financial.
    o We need 300 – 400 additional residents.
    o (discussion: scholarships and scheduling could be adjusted to encourage this.)
    o State money to keep tuition increases to 2% may or may not happen again next year.
  • Overall we seem to be in good shape this year—we budgeted for zero growth—we’ll have more solid numbers at some point, but we expect a surplus.
    o Thus there may be money for one-time expenditures.
    o We will probably be asked again for a 10% contingency (reduction) plan.
    o Additional information will be available next meeting.
  • Marchese: the cost of living on campus is between $10,000 and $12,000
    o Some colleges give larger merit awards to on-campus students.
    o We are still the least expensive of the CSUs.
  • All-access food plan: Otis Mamed says that this plan is still cost-effective. People are pretty happy with it, and the new contract still calls for this plan. Maybe in 3-5 years we will revisit this, but doing so now doesn’t make sense.
  • Liard-Muriente: the real issue is not that we are the least expensive (housing) CSU but once students decide to join us, the issue becomes on campus vs. off campus; off campus seems less expensive as students don’t account for food which is part of the on campus bill.

Tordenti:
  • Residence halls are at 100% capacity.
    o (discussion of wet vs. dry campus)
  • Factors that enhance student engagement and satisfaction include students feeling a personal connection—examples include participation in the car club, international study, and more.
  • We’re the only CSU at full capacity.
  • (responding to question) Yes, there has been talk of a pub or restaurant on campus—possibly downstairs in Memorial Hall.
  • (additional discussion on this topic; specifically, how it relates to the food service contract, whether such a restaurant would be part of a national chain, etc.)

3. Closure:
Martin-Troy: contact me if you have specific issues to raise with the president at our next meeting.
The meeting was adjourned.